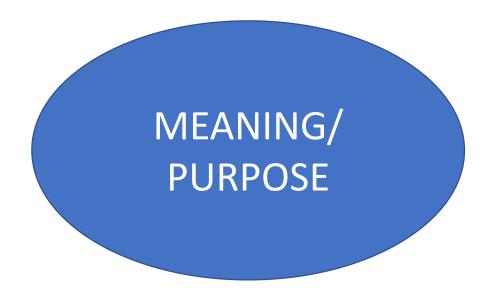
Family Business Resilience in a Time of Crisis and Innovation

Lockdown to Recovery

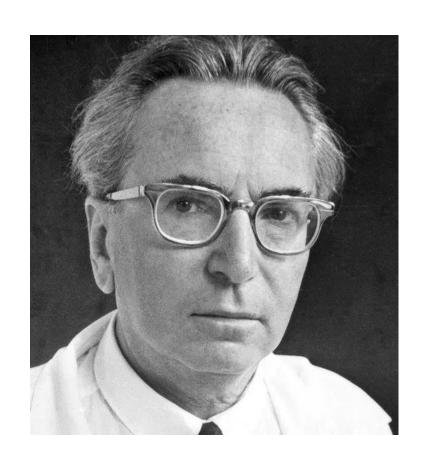
James H. Davis
Buehler Endowed Professor of Management
Department Head, Marketing and Strategy
Executive Director, Covey Leadership Center
Huntsman School of Business
Utah State University



What are the things successful family businesses doing to survive and thrive?







LIFE IS NEVER
MADE UNBEARABLE
BY CIRCUMSTANCES,
BUT ONLY BY LACK
OF MEANING
AND PURPOSE

VIKTOR FRANKL

Those who have a why to live, can bear with almost any how

- Viktor Frankl

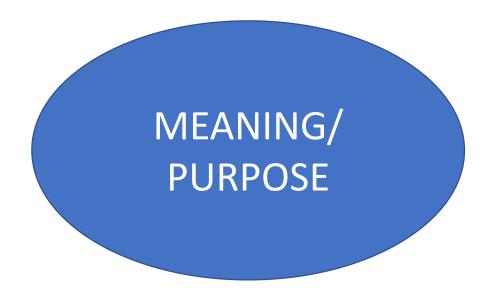
FAMILY LEGACY

THE SOURCE OF MEANING AND PURPOSE FOR FAMILY BUSINESS







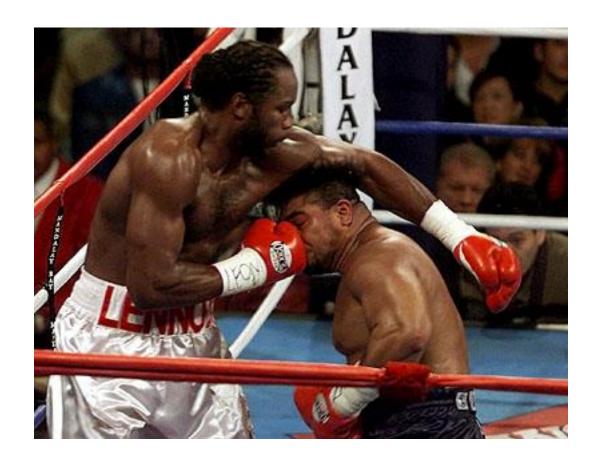




No one has seen anything like this before!

A booming global Economy shut down so quickly...





"Everyone has a plan 'til they get punched in the mouth."

Mike Tyson









Some of the best companies are built in a recession.... By PIVOTING

FOCUS ON ESSENTIAL INDUSTRIES/CUSTOMERS

Non-Essential Companies really thinning down



PIVOTING

- Live on the Boundary of your organization
 - Spend time on the edge of your organization rather than the center
 - Pivot Points: Points of Opportunity Venturing
 - Disruption give us the opportunity to define the 'new' normal

Pivoting

- Look for Opportunities
 - Shorter Term Planning Cycles
 - Un-met needs, in essential industries/markets
 - Access to resources
 - Customers ready to buy RIGHT NOW

Pivoting and Performance

- Work with Zealous Tenacity
 - High energy Vs. Waiting for thing to return to "normal"
 - Zeal for business and dogged tenacity to win
 - Do more with less

Family Business Essentials for Resilience and Innovation

